

I

問1 重要な決定をする際には問題を徹底的に分析し、あらゆる選択肢を列挙し、一連の共通の基準に基づいてその選択肢を評価する。さらに、各基準の重要性を見極めた上で、それぞれの基準に基づいて選択肢の評点を付けて比較し、最も評点の高い選択肢を自分にとっての必要性を満たす最善の選択肢として見出す。こうした意思決定に関する古典的な考え方は意思決定を偶然に委ねず、確信の持てる分析に基づく論理的・科学的な方法論であると思われるが、現実ではうまく機能しない。

問2 「若手の従業員は大変な事業に対処できるだろうか。」何かしら大きな痛手を伴わずにその事業がものになるのは想像できない。その役目は他の誰かに任せた方が良い。

問3 どんな行動をすべきかを示す型と、どう行動すべきかの手順をより多く利用できれば、私たちはますます多くの知恵を身に付け、より容易に意思決定することができるようになる。

問4 ①：(イ) ②：(ウ) ③：(エ) ④：(ア)

Ⅱ

問1 大人に干渉されない自由な遊びは、文化の中でうまく成長していくのに必要不可欠な学習方法の一つだが、規格化された教育によってこの遊びが奪われると、子供の心身の成長を止めてしまうことになるから。

問2 学校で過ごす時間が長くなり、自由に遊べる機会が少なくなってきただけでなく、学校はこれまで以上に、家庭や家族の生活に介入するようになっている。課される宿題は増え、そうでなければ遊びにまわせるであろう時間を侵食している。

問3 私たちが何をして、すなわち、どんなにおもちゃを買ってあげたり、有意義な時間や特別な教育を子供たちに与えても、私たちが奪った自由を埋め合わせることはできない。

問4 (ウ)

問5 (イ)→(ア)→(ウ)

Ⅲ

問1 (2) (4)

問2 We argue against it. Thanks to devices such as the smartphone, we can communicate with others more often. If we did not have such devices, we would have less opportunity to communicate with others. Even after we come home, we don't hesitate to send e-mails or use various apps to communicate. In addition, the number of people we talk face-to-face is limited. By using platforms such as Twitter, we can get to know more people, who have their real lives and give help to us from the opposite side of the screen. (92)

別解) We do not think that communication technology has left us more isolated. On the contrary, communication platforms such as Facebook strengthen the real relationships for the following reasons. First, these platforms enable us to keep in contact with people who live in a remote place. In fact, you can search Facebook for old friends who moved away from the hometown, and renew your old friendships on the Internet. Second, of course, some people are so absorbed in their smartphone that they spend less time talking face to face with others. However, many people are sensible enough to maintain an adequate balance between online and offline. Feeling isolated results not from technology itself but from the use of technology. (118)

IV

(A) The former is the ability to acquire knowledge passively, and the latter is the ability to invent or discover something on her or his own. Each individual has both abilities.

別解) The former, the 'glider' ability, is passive acquisition of knowledge, and the latter, the 'jet plane' ability, is the active attempt to invent and discover something. These two abilities lie together in one person.

(B) Those who resort only to the glider ability do not feel at ease, because of the spread of computers, which have the excellent glider ability superior to that of humans. The computers will take the place of the people who have no ability to fly for themselves.

別解) We cannot be satisfied with having only 'glider' ability, because computers have much greater ability. People who cannot invent or discover something voluntarily will be replaced by computers.